

Mulberry

14 October 2020

Dear Shareholder

During the course of the last financial year and in line with governance best practice, the Audit Committee of the Board has decided that it is time for a change of auditors. Deloitte LLP ("Deloitte") have been our auditor since 2002. This decision was unanimously approved by our Board and the tender process is currently progressing with three audit firms. We will propose a replacement auditor at the General Meeting on 17 November 2020.

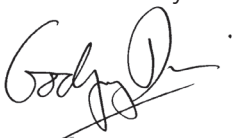
In the meantime, a letter from Deloitte confirming their resignation has been received and, pursuant to section 519 of the Companies Act 2006, we enclose a copy of the letter for your reference.

As part of their audit of the last financial period (ending 28 March 2020), Deloitte highlighted a couple of points:

- The Group's international operations are growing in materiality and commercial importance and thus there will be advantages in both internal control and efficiency in adopting new global general ledger and financial reporting systems. Deloitte highlighted this need to improve IT systems to support international growth. Broadly, we concur with this point and an IT project commenced in 2019, with experienced dedicated personnel, to address the introduction of new IT systems. Inevitably, since March 2020, our teams have been focused on developing a plan to mitigate the impact of COVID-19 on our business, which temporarily delayed this project. However, work has now recommenced and we plan to deliver improvements progressively over the next few years.
- There were a number of adjustments relating to the impact of implementing IFRS 16 in relation to leases and the associated impairment reviews. This is a complex area of both judgement and calculation, made much more complicated by the uncertainty of the impact of COVID-19 on future trading. The Group took independent advice from Price Waterhouse Coopers LLP on this, but there were a number of final adjustments made as the situation evolved following detailed technical discussions with Deloitte.

The Board is satisfied that the Group has strong systems in place to control cash, sales and inventory and prepares accurate Group management accounts within 10 working days of each month end. Notwithstanding this, as part of our growth plan, we continue to evaluate the skills and resources required to develop the business in line with our strategy.

Yours faithfully



Godfrey Davis
Chairman

Mulberry Group plc

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Registered office The Rookery Chilcompton Bath Somerset BA3 4EH Registered in England and Wales (registration number 01180514)

6 October 2020

Private and Confidential

The Directors
Mulberry Group plc
The Rookery
Chilcompton
Bath
Somerset
BA3 4EH

Dear Sirs

Continuance of Deloitte LLP as statutory auditor to Mulberry Group plc (“the Company”) company number 01180514

This letter is formal notice of our resignation as auditors of the above company with effect from the date of receipt of this letter at its registered office.

Yours faithfully

Deloitte LLP

Deloitte LLP

Statement of Reasons pursuant to section 519 of the Companies Act 2006 (“the Act”) in relation to the resignation of Deloitte LLP (“we” and “Deloitte”) as statutory auditors of Mulberry Group plc (“the Company”) – registration number 01180514

As part of our audit of the Company for the 53 week period ended 30 March 2019, we reported to the Board of Directors on our audit including findings in respect of internal controls (the “Matters”). These findings included: Governance, internal controls over relevant IT systems, cash flow forecasting, impairment of assets, oversight of overseas locations, journals and authorising payments. Subsequent to the Audit Committee we agreed with Management that an action plan, and progress would be made in addressing the Matters identified.

As part of our annual audit for the 52 week period ended 28 March 2020 we have assessed the Company’s progress against the agreement made, and, acknowledge that some progress has been made in addressing some of these Matters. However, notwithstanding the appointment of a new Group Finance Director and the impact of the Covid-19 pandemic on the business, we have concluded that the progress falls short of what was agreed and what we would have expected to be in place within the Company by this date. Consistent with the FY19 audit, a number of misstatements were identified during the FY20 audit process. All material misstatements were corrected with certain misstatements remaining uncorrected, which individually, and in aggregate, are not material.

Further information on these concerns is included in the Corporate Governance section of the Annual Report on pages 28 and 29 and also within our Audit Report dated 5 October 2020 in section 7.

These Matters were identified because the Group’s processes and internal controls over financial reporting have not evolved to maintain the pace of change with the scale and complexity for the Group. In our opinion, in order to satisfactorily manage and mitigate the Group’s risks the Company needs to invest in its financial procedures which encompass its processes and internal controls, its IT systems and increase the number of individuals with appropriate skills and experience in the finance team, and we consider that this lack of progress is indicative of a failure of the Company to invest sufficiently in these areas, and that this is incompatible with us continuing as auditors.

We no longer wish to continue as statutory auditor to the Company and have resigned effective 6 October 2020.

Unless the company applies to the court, this statement of reasons is required to be brought to the attention of members or creditors of the company, must be sent by the company within 14 days to every person entitled under Section 423 of the Companies Act 2006 to be sent copies of the company’s accounts. This is a requirement of Section 520(2) of that Act.

Deloitte LLP

Deloitte LLP – Audit registration C009201919

6 October 2020